

TCC Group Holdings CO., LTD.

Minutes of the 2026 First Extraordinary General Meeting of Shareholders
(Translation)

Time and date: 9:00 A.M., Tuesday, October 13, 2026

Place: Cement Hall, 3F, No.113, Section 2, Zhongshan North Rd., Taipei City, Taiwan

Meeting type: Physical Meeting

Total outstanding shares of the Company:

7,493,181,742 shares (deducting nonvoting stock 30,000,000 shares)

Total shares represented by shareholders present in person or by proxy:
4,595,710,763 shares

Percentage of shareholding of the shareholders present in person or by proxy:
61.33%

Present Directors:

An-Ping Chang, Yao-Hui Cheng, Jason Kang-Lung Chang, Kung-Yi Koo , Chien Wen, Li-Hsin Wang, Victor Wang (Chair of Audit Committee & Independent Director), Lynette Ling-Tai Chou (Independent Director), Sherry S. L. Lin (Independent Director), Ruu-Tian Chang (Independent Director)

Attendance:

Min-Chiang Chen , Attorneys-at-Law, Lee and Li
Ya-Ling Wong, CPA, Deloitte Taiwan

Chairman: An-Ping Chang, Chairman of the Board of Directors

Recorder: Kuo-Yu Tsai

Commencement:

The aggregate shareholding of the shareholders present in person or by proxy constituted a quorum. The Chairman called the meeting to order.

I. Chairman's Address (Omitted)

II. Discussion Items

(I) Proposal for Cimpor International Holdings, a subsidiary of the Company, to apply for an initial public offering and listing on an overseas securities market. (Proposed by the Board of Directors)

Explanatory Notes:

1.Scope of Business Separation and Listing Entity

TCC Dutch Holdings B.V.(hereinafter, “TCC Dutch”), the Company’s European holding company, currently oversees four principal subsidiaries, each operating in a different business segment:

- (1) TCC OYAK Amsterdam Holdings B.V. and its subsidiaries, including OYAK Çimento Fabrikaları A.Ş., which engage in the domestic and export sales of cement and concrete building materials in Turkey and other markets;
- (2) Cimpor Portugal Holdings SGPS S.A. and its subsidiaries, which engage in the domestic and export sales of cement and concrete building materials in Portugal, Africa and other markets;
- (3) NHOA Energy S.R.L. and its subsidiaries, which engage in the global energy storage EPC business; and
- (4) Atlante S.R.L. and its subsidiaries, which engage in the integrated EV charging and energy storage business in Europe.

The Company proposes to separate the cement and concrete building materials businesses in Turkey, Portugal and Africa described in items (1) and (2) above from TCC Dutch and place them under its newly established subsidiary, Cimpor International Holdings (hereinafter, “Cimpor International”). Cimpor International will apply for an initial public offering and listing on an overseas securities market (the “Proposed Listing”).

The Proposed Listing is intended to strengthen Cimpor International’s capital structure, broaden its financing channels, enhance its visibility in the international capital markets and attract top-tier global talent, thereby increasing TCC Group’s overall revenue and profitability and creating long-term value for shareholders.

2.Potential Listing Venues

Following a comprehensive assessment by the Company's internal team, international investment banks and professional advisors, potential listing venues for the Proposed Listing currently under consideration include the London Stock Exchange ("LSE") and Euronext. The final jurisdiction of incorporation of Cimpor International will be determined in accordance with the laws and regulations of the selected listing venue.

3. Method of Shareholding Dispersal, Shareholding Percentage, Pricing Basis and Target Investors

- (1) The Proposed Listing will be implemented through a combination of issuing new shares and offering existing shares. Subject to the laws and regulations of the listing venue, the public float is expected to be no less than 10% of the total share capital of Cimpor International. The final number of shares, shareholding percentage and public float percentage will be determined through consultation among TCC Dutch, Cimpor International and the securities underwriters, taking into account applicable laws and regulations, funding requirements, the outcome of discussions with the relevant regulatory authorities and the stock exchange, and market conditions.
- (2) The price will be determined with due regard to the interests of existing shareholders, investor acceptance and offering risks, in accordance with international practice, and taking into account capital market conditions, industry valuation levels and subscription levels at the time of the offering. The pricing will be carried out in accordance with the laws and regulations of the listing venue or the requirements of the relevant regulatory authorities.
- (3) The offering and sale will be made only to investors participating in the bookbuilding process, qualified institutional investors and other eligible investors that meet the requirements of the relevant stock exchange and other applicable laws and regulations.
- (4) To safeguard the interests of the Company's shareholders, before Cimpor International carries out the pre-listing shareholding dispersal, the Company will engage an independent expert to issue an opinion on the number of shares to be offered, the reasonableness of the pricing and the

impact on the interests of the Company's shareholders. The independent expert's opinion will first be submitted to the Company's Audit Committee and then to the Board of Directors for review and approval.

4.Impact on the Company's Finance, Business and Organizational Structure

- (1) Financial Impact: The Proposed Listing will be conducted, taking into account the market conditions, through a combination of issuing new shares and offering existing shares, with a free float of no less than 10% subject to the applicable listing requirements. Although the Company's shareholding in Cimpor International will be diluted following the listing, the Company will retain control over Cimpor International, which will continue to be consolidated into the Company's financial statements. The listing will broaden financing channels and optimize the financial structure. Overall, it is not expected to have an adverse financial impact on the Company and is expected to be beneficial.
- (2) Business Impact: The Proposed Listing is not expected to result in any foreseeable material change to the nature of TCC Group's existing businesses. The public offering is expected to enhance Cimpor International's visibility in the international capital markets, strengthen its independent financing capabilities and attract top-tier talent, thereby supporting the long-term development of its businesses in the region.
- (3) Organizational Restructuring: TCC Dutch, through its newly established subsidiary Cimpor International, will hold the cement and concrete building materials assets in Turkey, Europe and Africa, including Cimpor Portugal Holdings SGPS S.A. and OYAK Çimento Fabrikaları A.Ş. Each relevant subsidiary will carry out the applicable procedures in accordance with the laws and regulations of the relevant listing venue.
- (4) Retention of Control: The Company will continue to control Cimpor International through TCC Dutch and retain control over its cement and concrete building materials assets. The adjustments will not have a significant impact on the Company.

In light of the above, the Proposed Listing is expected to bring positive benefits to the operational stability of the Company and enhance shareholder value.

5. Compliance with Laws and Regulations and Impact on the Company's

Listing Status

Cimpor International's application for an overseas listing complies with applicable laws and regulations. The Company will continue to retain control over Cimpor International, the interests of the Company's existing shareholders will be fully protected, and the Company's eligibility for continued listing on the Taiwan Stock Exchange will not be affected.

6. Review by the Audit Committee

Pursuant to Article 48-3 of the Operating Rules of the Taiwan Stock Exchange Corporation, the matters relating to the purpose of the Proposed Listing, its financial and business impact, the method of shareholding dispersal, its impact on the Company's continued listing, and the relevant undertakings were reviewed and approved at the 24th meeting of the Company's 4th Audit Committee, in accordance with the provisions of the Securities and Exchange Act governing matters requiring a resolution of the Audit Committee.

7. Authorization

To facilitate the implementation of the Proposed Listing, it is proposed that, within the scope of authority granted by the Shareholders' Meeting, the Board of Directors be authorized to delegate such authority to the Chairman or his designated representative and/or to authorize the Board of Directors of Cimpor International or its designated representative. Any such authorized person or body will have full authority to make any necessary adjustments based on the actual circumstances of the Proposed Listing, comments from the relevant regulatory authorities, applicable laws and regulations of Taiwan and the listing venue, market conditions or other relevant circumstances, and to handle all related matters, including, but not limited to: appointing professional advisors, negotiating fees, changing the listing venue, determining the offering terms, timing, number of shares, offerees, method, pricing (including the price range and final price), issue date, use of proceeds, providing undertakings or confirmation letters, preparing application documents, responding to inquiries from the relevant regulatory authorities, and handling any other matters relating to the offering and listing.

8.Uncertainty

The filing arrangements, proposed timetable and duration of the review period for the Proposed Listing are subject to uncertainty and cannot be predicted at this stage.

9.The proposal was approved at the 26th meeting of the 25th Board of Directors of the Company.

10.Please consider and approve.

Voting Results:

Shares represented at the time of voting: 4,525,340,566 Votes

Voting Results including votes casted electronically (numbers in brackets)	% of the total represented share present
Votes in favor: 4,287,569,701 Votes	94.74%
Votes against: 1,251,112 Votes	0.02%
Votes invalid: 29,057 Votes	0.00%
Votes abstained: 236,490,696 Votes	5.22%

***including votes casted electronically (numbers in brackets)**

RESOLVED, that the above proposal was hereby approved as proposed.

III.Ad Hoc Motions: None.

IV. Meeting Adjourned: 10:03 AM, October 13, 2026

(These minutes are intended to summarize the key points of the meeting. For the full details of the proceedings, please refer to the audio and video recordings of the meeting.)